



SECTION 174 R&D EXPENDITURES: LESSONS LEARNED & KEY IMPLEMENTATION CONSIDERATIONS

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With you today



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Learning objectives

By the end of this presentation, participants will be able to:

- Summarize the potential impact that the section 174 changes will have on businesses
- Describe ways of dealing with the section 174 law change
- Identify industry-specific activities that might be affected by section 174



Today's agenda

The fun stuff

Current state: Politics on The Hill

Lessons learned to date

Next steps for implementations

Key industry considerations



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Politics on The Hill

Uncertain prospects for legislative action in the current Congress... still

- Bipartisan support to restore full expensing butsame political dynamic as in prior Congress
 - Research change is still currently tied to changes in interest expense, capital equipment expensing and the child tax credit
 - Lots of activity, lots of noise, still no agreement or vehicle
 - Debt ceiling negotiations may impact prospect for earlier section 174 legislation

Policymaker education to date

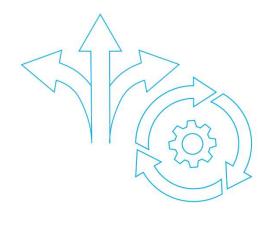
- Comment letters, op-eds, staffer meetings
- Remarkable different impact from the F100 companies that routinely meet on The Hill compared to Middle Market



What could a change look like?

- More akin to a traditional expired extender.....or not?
 - -More questions than answers
 - -Prospective v. retroactive
 - Options of amending a filed return or accounting method change
 - Historical adjustments to unwind
 - -Deferred implementation

-Selective "fix" (only domestic?)





Administrative response

TCJA signed 12/22/2017 – since then

No regulations

No substantive guidance (definitions)

Express guidance on accounting method change procedures to implement

Challenges of operating without updated regs & substantive guidance



Lessons learned to date



Where to start?

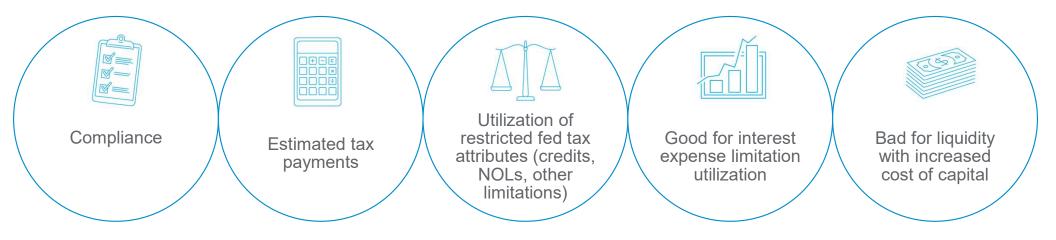
The complexities of software development Understanding financial statement accounting Credit-concepts compared to cap/expenditure concepts Intercompany agreements – whose R&D is it? Operating in the gray – reasonable allocation methodologies for indirect costs

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Defining the activities

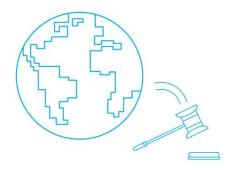
The Fed(eral) dilemma

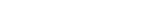




The downstream impacts

- State conformity to:
 - -TCJA
 - -Accounting method changes
 - -Section 280C(c)
- International implications to:
 - -Any E&P based tax (GILTI, FDII, BEAT, etc.)
 - -Foreign tax credit apportionment
 - -Controlled group credit rules may provide a different answer than section 174



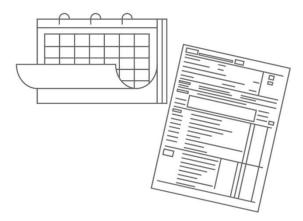


Next steps

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Extended filers

- Don't expect much help from the government
- Take/document positions
- Refine calculations
- Model to actual
- Prepare for Day 2 reporting
 - Build the process, especially stakeholders
 - Automate where possible
 - Second quarter estimates are right around the corner





Key industry considerations

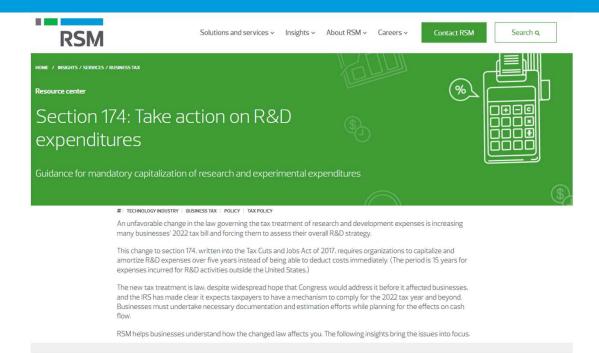


Common industry issues and observations

	Funded Research/ Interco Transactions	Joint Dev Ventures; Milestone Payments	Long Term Contracting	Service Provider v. Developer	Internal Use Software Dev Costs	Product Maintenance vs. R&D
AEC	•		•	•		
BPS					٠	
Consumer Products					•	٠
Financial Services					٠	
GovCon	•	•	•			
Industrials	•		•			
Life Sciences	•	•		•		
TMT	•	•		•		٠



Check out RSM's resource center for all things R&D



https://rsmus.com/insights/services/business-tax/section-174-take-action-on-r-and-d-expenditures.html







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