

# PSA TOOLS FOR NETSUITE ERP

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## Presenters – RSM

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**Shahrooz Shams**  
Director  
Technology Consulting  
McLean, VA



**Andrew Barnett, CPA**  
Manager  
Technology Consulting  
Tampa, FL



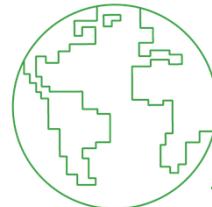
**Kerry Metz, MBA**  
Supervisor  
Technology Consulting  
Dallas, TX

## General Information

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- Nationally, we have over **20,000** clients throughout our audit, tax and consulting practice and nearly **5,000** technology clients nationwide.
- RSM has been implementing ERP and Financial Management systems for over **25 years**.
- RSM has been providing NetSuite implementations, service, and support since 2010.

# Our NetSuite Practice



One of the largest  
**Global NetSuite Partners**



**RSM offices**  
in 85 U.S. cities and  
4 Canadian cities

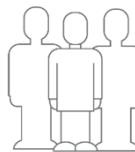


**#1 NetSuite**  
consulting partner  
in the U.S.



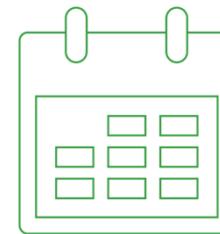
**1,500+**  
NetSuite  
customers

**NetSuite Solution Partner of the  
Year** for 5 of the past 6 years.



Regionally  
based  
**NetSuite**  
resources

- Certified Public Accountants
- ERP Consultants
- SuiteCloud Developers
- Project Managers



**175+**  
NetSuite Certified Consultants

**2002**  
NetSuite  
practice began

# NetSuite Recognition

RSM ranks among the **top NetSuite partners** with numerous recognitions



## NetSuite Advanced Certifications for **Commerce, Training, and Development**



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# PSA tool for NetSuite



## Professional Services Automation (PSA) Definition

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- PSA provides service professionals, with project management, resource management, time and expense tracking, and project financials for client facing projects and utilization rate management for billable staff.
- A software suite that allow users to integrate industry-appropriate metrics in order to better understand operations, improve efficiency and increase profitability.
- *Automation of end-to-end “Quotes to Cash” business processes*
- *PSA is to Services as ERP is to Finance*
- *ALWAYS a DIRECT impact to \$\$\$*

## Professional Services Automation Attributes

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- Key areas automated by PSA:
- Management and delivery of projects
- Allocation and staffing of resources
- Collecting time/expense entry
- Project billing/accounting
- Integration with other systems (accounting, CRM, HR, BI)

A services-based business is an enterprise that provides work performed in an expert manner by an individual or team for the benefit of its customers.

- The typical “**service**” **business** provides products and services including:
- Business Consulting
- Implementation/Integration work
- Services around Software/Hardware sales

## Types of project management tools

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Are all project management tools a type of PSA?

- Project management tools that are project centric and focus on tracking project tasks and work breakdown structures are called project portfolio management (PPM) tools.
- PSA tools go beyond project management.
- There are key differences between a true PSA and PPM tools

# PPM vs PSA

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## PPM

- PPM tools are project centric
- PPM tools provide efficient ways to manage projects through complex work breakdown structures (WBS).
- They are effective for tracking progress and level of effort on projects.
- They are a great tool for tracking and organizing internal projects
- They can also be supplemental to PSA for detailed activity tracking

## PSA

- PSA tools are customer and service delivery centric
- PSA tools integrate sales, delivery (project management) and accounting
- PSA tools provide for accurate forecasting of resources and utilization
- PSA tools capture time and expenses tied to projects
- They automate the project billing and revenue process.
- They provide key metrics including project profitability, resource utilization, project health, and project budget vs actual.

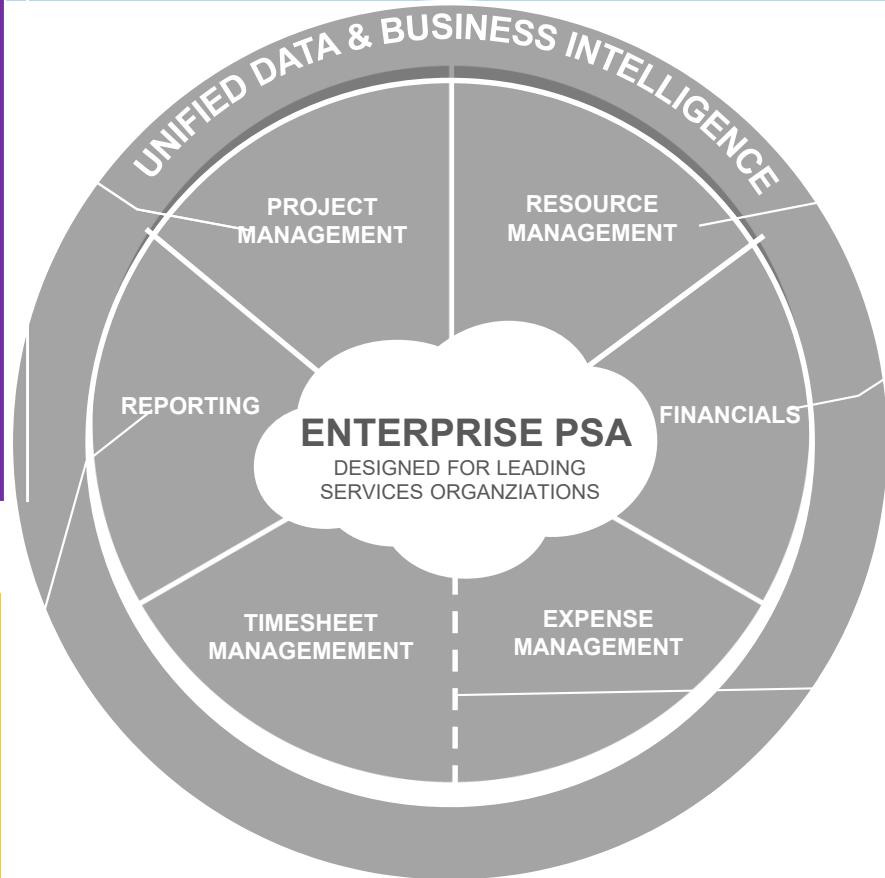
# Functional Overview of PSA Solutions

## Project Management

- Project Profitability
- Project Budgeting
- Project Costing
- Project Margin
- Project Burn Rate
- Project Status Reporting
- Earned Value Management
- Revenue Forecasting
- Work Breakdown Structures (WBS)
- Gantt Charts
- Phases/Tasks
- Deliverables
- Risk & Issue Management
- Baseline
- Standardized Delivery Methodology

## Reporting

- Manual Reporting
- Real Time Visibility
- Excel Spreadsheets
- Forecasting
- Budget vs Actuals
- Project % Complete



## Resource Management

- Utilization
- Staffing/Scheduling
- Supply/Demand Forecasting
- Skill Sets
- Availability
- Load Balancing
- Realization
- Bench Time

## Billing/Rev Rec

- Time and Materials
- Fixed Fee
- Milestone Based
- % Complete
- Cost Based
- Sub Contractor Management

## Time/Expenses

- Time Cards
- Missing/Late time Cards
- Mobile Capability
- Billable Expenses
- Expense Markups
- Expense Reimbursements
- Project Expense Rules/Caps



## How Customers Benefit from PSA

1. Improved Resource Utilization – adds to top line revenue
2. Improved Project Margin
3. Improved client satisfaction (timely project delivery)
4. Reduced Administration Hours
  - a. Automation (eliminating manual processes)
  - b. Efficiency (less time on administrative tasks)
5. More Timely & Accurate Invoices
  - a. Reduced DSO
  - b. Decreased write offs
  - c. Eliminate revenue leakage
6. Employee Satisfaction
  - a. Optimized utilization to decrease burn out
  - b. Attainment of performance and training goals
  - c. Lower employee turnover
7. Proactive, improved strategic decisions – Real-time Visibility

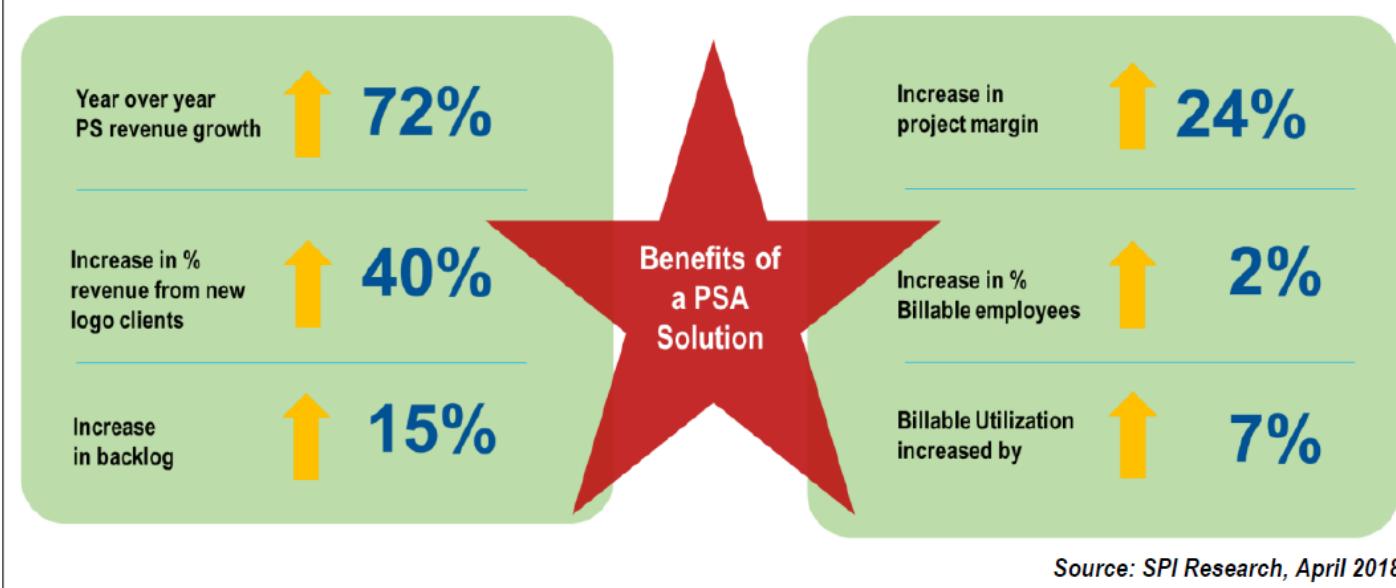
Revenue Increase

Efficiencies,  
Cost reduction  
& Exec Insight



## SPI Research – How Customers Benefit from adopting a PSA solution

Figure 4: The Power of PSA: Comparison of 304 PSOs with PSA to 146 without

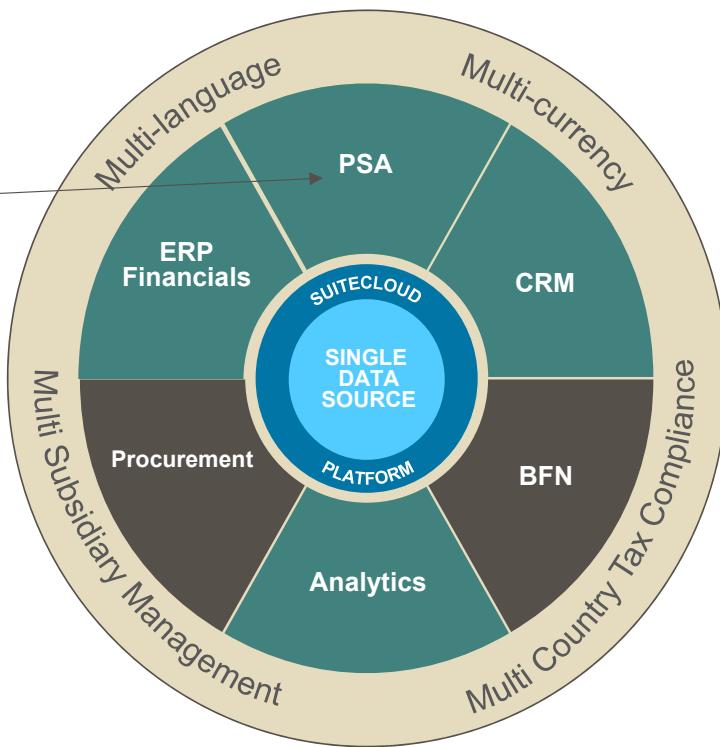
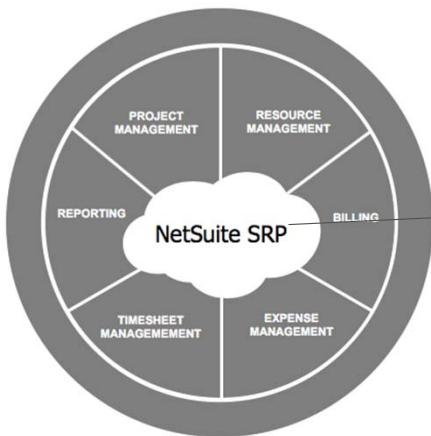


A 100 person professional services organization that achieves a 5% improvement in billable utilization can generate an incremental \$1M - \$2M in bottom line profit – for a 500-person organization the impact can be north of \$10M – and it should be noted that a 5% improvement in an individual's utilization is only 100 hours per year or 2.5 hours per week.

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## SRP (Services Resource Planning) & OpenAir

# NetSuite SRP - Benefits



## Benefits of NetSuite SRP

Single Unified Database for CRM, PSA and Financials - 100% NetSuite

Facilitates product and service billing in a single solution

Flexible platform for integration and business automations

Large “Built for NetSuite” partner network with pre-built integrations

## • Typical SRP Dashboard for VP Services

ORACLE NETSUITE

Search

Help  Feedback Taylor Jones

Activities CRM Projects Time & Expenses Resources Reports Documents Support

Personalize  Layout

Home

Reminders 15 Sales Orders Pending Project

KPI Meter Billable Hours

Key Performance Indicators INDICATOR PERIOD CURRENT PREVIOUS CHANGE

INDICATOR	PERIOD	CURRENT	PREVIOUS	CHANGE
Billable Hours	This Month vs. Last Month	1,356.0	1,026.0	32.2%
Charges Time to Bill	This Month vs. Last Month	-4.0	-64.0	93.8%
Average Rate	Current	£122		
Subcontractor Margin on Billable Time	This Month vs. Last Month	47.00%	43.00%	9.3%

Navigation Shortcut Group

- Project Manager
- Clients and Projects
- Resources and Purchasing
- Revenue Reports
- Reports

PROJECT BILLING BELOW FORECAST BILLABLE HEADCOUNT

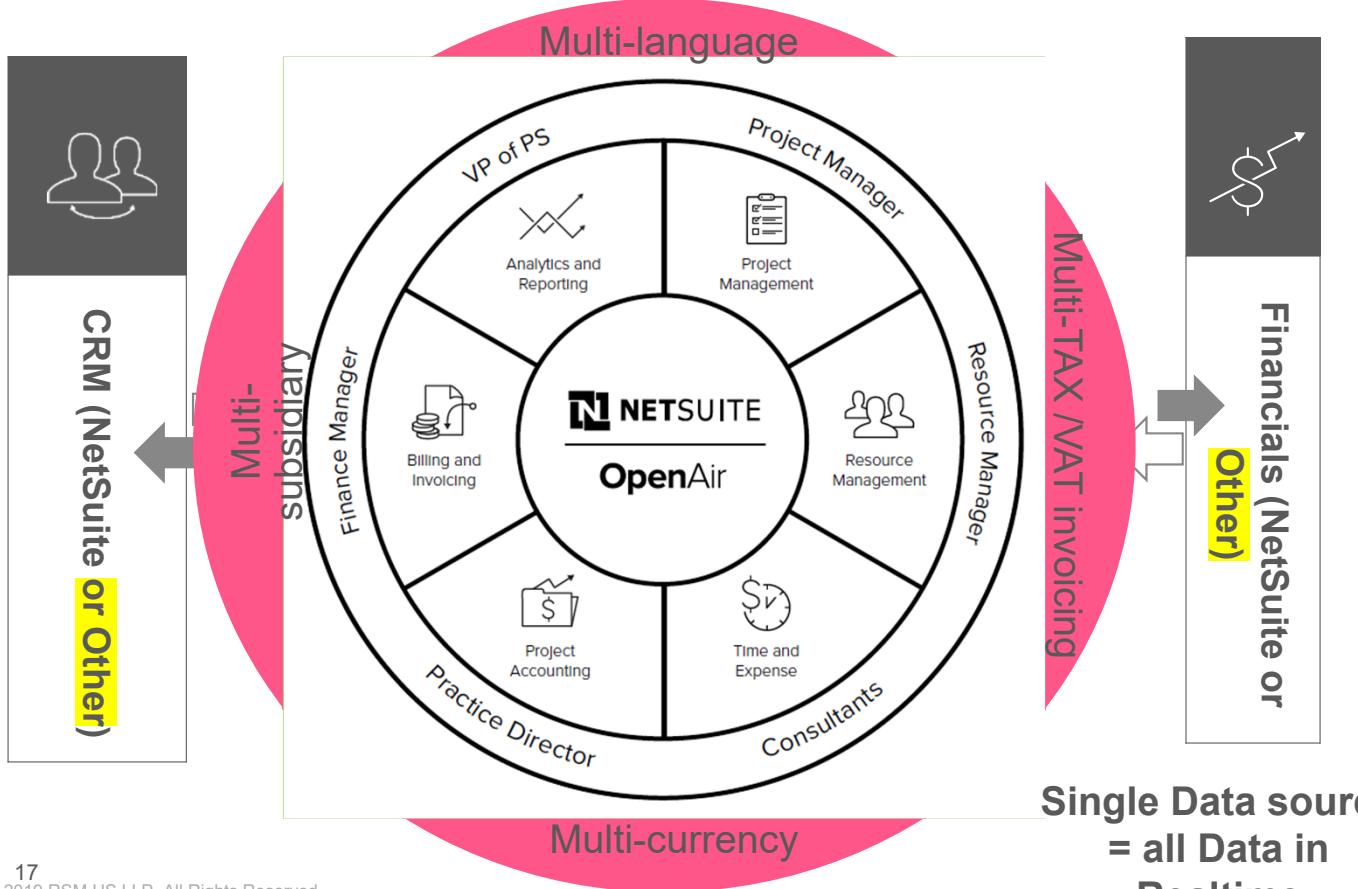
INDICATOR	TODAY	THIS WEEK	THIS MONTH	LAST MONTH	THIS FQTD	LAST FQTD	THIS FYTD	LAST FYTD
Project Billing Below Forecast	3	4	4	6	6	4	13	0
Billable Headcount	0	12	12	12	12	12	12	1

Project Status STATUS: Closed PROJECT MANAGER: All SUBSIDIARY: All

Prj0033 — Prj0023 TOTAL: 28

CUSTOMER	PROJECT NAME	PROJECT MANAGER	STATUS	ESTIMATED WORK	PERCENT COMPLETE	START DATE	CALCULATED END DATE
Hansmarin Corporation (UK) Ltd	WMS Deployment	Marc Collins	Pending	512	0%	08/09/2020	28/01/2021
VBA Hydraulics UK	BI Module Training Rollout Plan	Marc Collins	In Progress	29,5	33.9%	23/01/2020	05/02/2020
VBA Hydraulics UK	Infrastructure Audit	Marc Collins	In Progress	76	89.5%	20/12/2019	02/01/2020
Computer Formations Limited	Telepresence Install	Marc Collins	In Progress	170	0%	01/04/2020	04/05/2020
Ella UK	Implementation Project	Marc Collins	In Progress	108	33.3%	05/11/2019	19/11/2019

# OpenAir - Benefits



## Benefits of NetSuite OpenAir

“Best of Breed” PSA built specifically for services organizations

Mature Project Accounting, Billing, Project Revenue Recognition

Robust professional services reporting

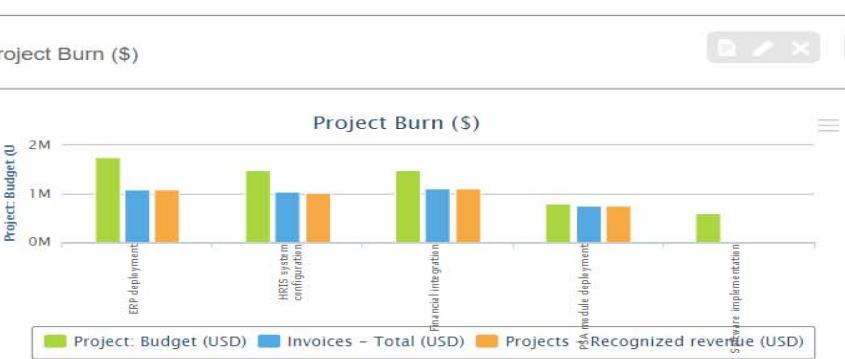
Pre-built integration to NetSuite used by hundreds of customers

# Sample OpenAir Dashboard

 **Dashboard**

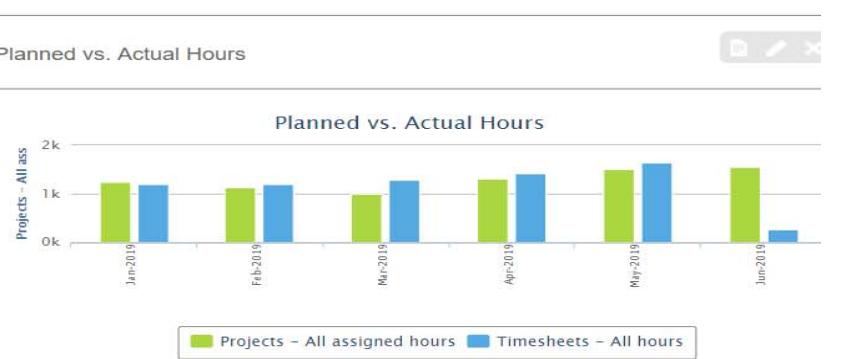
Financial Overview **Project Overview** Staffing Overview

### Project Burn (\$)



Project	Budget (USD)	Invoices - Total (USD)	Recognized revenue (USD)
ERP deployment	~1.8M	~1.2M	~1.1M
HRIS system configuration	~1.5M	~1.1M	~1.0M
Financial integration	~1.5M	~1.2M	~1.1M
PSA module deployment	~0.8M	~0.7M	~0.6M
Software implementation	~0.5M	~0.4M	~0.3M

### Planned vs. Actual Hours



Month	Planned (All assigned hours)	Actual (All hours)
Jan 2019	~1.2k	~1.2k
Feb 2019	~1.1k	~1.1k
Mar 2019	~1.0k	~1.2k
Apr 2019	~1.2k	~1.3k
May 2019	~1.4k	~1.4k
Jun 2019	~1.5k	~0.2k

### Upcoming Milestones

Milestone name	Client	Project	Finish date	Days Until Due	Progress	Milestone Billing Amount
System ready for product	Zibura Technologies	Hardware implementation	07/18/19	43.00	0%	0.C
System cut over	Cooper Software	HRIS system configuration	07/15/19	40.00	0%	5,000.C
Transition to support team	Motiva Inc.	CRM implementation	07/08/19	33.00	75%	10,000.C
Integration ready for prod	Fernhill Solutions	Financial integration	07/29/19	54.00	0%	0.C
Audit complete	Motiva Inc.	New group expansion	07/18/19	43.00	0%	0.C

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OpenAir Powered by **ORACLE® NETSUITE**

# What's the Difference...

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## NETSUITE SRP

- 2015 product release
- Limitations in skill tracking
- No resource request, comparison
- Limited budgeting & baselining
- Limited in margin & profit reporting
- No EAC, ETC, EVM metrics
- No PTO tracking (as part of SRP)
- Can submit on mobile
- No project stages
- Projects are on the Customer tab
- Limited forecasting

**Under 50 users with very simple requirements**

## NETSUITE OpenAir

- Stand alone PSA platform
- 1998 initial product release
- Closed loop Resource Management request process
- Multiple resource views
- Strong project financials (billing and revenue recognition)
- Strong forecasting
- Detailed project WBS
- Enter, submit, approve on mobile
- Issue, risk tracking
- More reporting capabilities
- Prebuilt integration to NetSuite
- Unmatched customer base

**Everything else**



## SRP vs OpenAir customer profile

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### NETSUITE SRP

- **Best Supports < 50 users (resource management)**
- **Current NetSuite Financials Customer**
- **Simple projects**
- Revenue Recognition--% Complete
- Does NOT Require Time Off, Vacation or Unavailable Time Tracking
- Does not need Multiple Invoice Types
- Infrequent Project Plan Updates (Monthly)
- Needs Partners for Other Functionality Requirements

### OpenAir

- **20-30,000+ users**
- **Pure services or complex projects**
- Multiple Services Based Revenue Recognition Requirements (% complete {hours, cost},fixed fee on date and milestone, incurred vs forecast, etc.)
- Requires Time Off, Vacation & Unavailable Time Tracking
- Requires Multiple Invoice Types
- Frequent Project Plan Updates (daily, weekly)
- Needs Risk, Action, Issue support

## Mavenlink PSA

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- Mavenlink offers services and solutions for project management, resource planning, collaboration, and project accounting.
- Mavenlink combines the robust functionality of a Professional Services Automation solution with intuitive user-friendly project management. It was designed for professional services and is well suited for businesses looking for resource management, project management, and forecasting tools.
- Mavenlink's emphasis is on resource management and project management.
- Mavenlink offers support for resource management, time and expense tracking and management, planning, and reports and analytics. The centralized dashboard keeps users updated on the most recent activity and progress of each project.
- Mavenlink has a prebuilt NetSuite connector, however there are some limitations to the points of integration and all the tables and fields are not available via the API.

# Highlights of OpenAir, SRP and Mavenlink comparison matrix

Company	Oracle	Oracle	Mavenlink
Product	NetSuite OpenAir	NetSuite SRP	Mavenlink
<b>Project Management</b>			
multi-level WBS structure	(M)	(G)	(G)
Project templates	(M)	(E)	(M)
Task level assignments	(M)	(G)	(M)
Interactive gantt chart	(M)	N/A	(G)
<b>Accounting</b>			
Billing	(M)	(M)	(M)
Advanced Billing with multi-layered billing rules	(M)	(G)	(M)
Sales Tax/VAT	(M)	(M)	(G)
Multi-currency	(M)	(M)	(M)
customizable Invoice PDF's	(M)	(M)	(M)
Purchase Tracking	(M)	(M)	(E)
Requisitions	(M)	(M)	(N/A)
Markups on purchases and expenses	(M)	(M)	(G)
Invoice Credits	(M)	(M)	(N/A)
Invoice aging	(M)	(M)	(E)
Payment tracking	(M)	(M)	(G)
Revenue Recognition	(M)	(G)	(G)
Job Costing	(M)	(G)	(M)
<b>Budgeting</b>			
Hours Budget	(M)	(G)	(M)
Currency budget	(M)	(G)	(M)
Advanced budgeting (revenue, labor cost, expenses, purchases)	(M)	(G)	(M)
<b>Resource Management</b>			
calendars and work schedules	(M)	(G)	(M)
Resource Skill tracking	(M)	(E)	(M)
soft and hard resource allocation	(M)	(G)	(M)
Graphical UI resource allocation	(M)	(E)	(M)
Multiple user costs	(M)	N/A	(M)
Resource Demand request	(M)	N/A	(M)
<b>Time and expense Tracking</b>			
Timesheets	(M)	(M)	(M)

## LEGEND

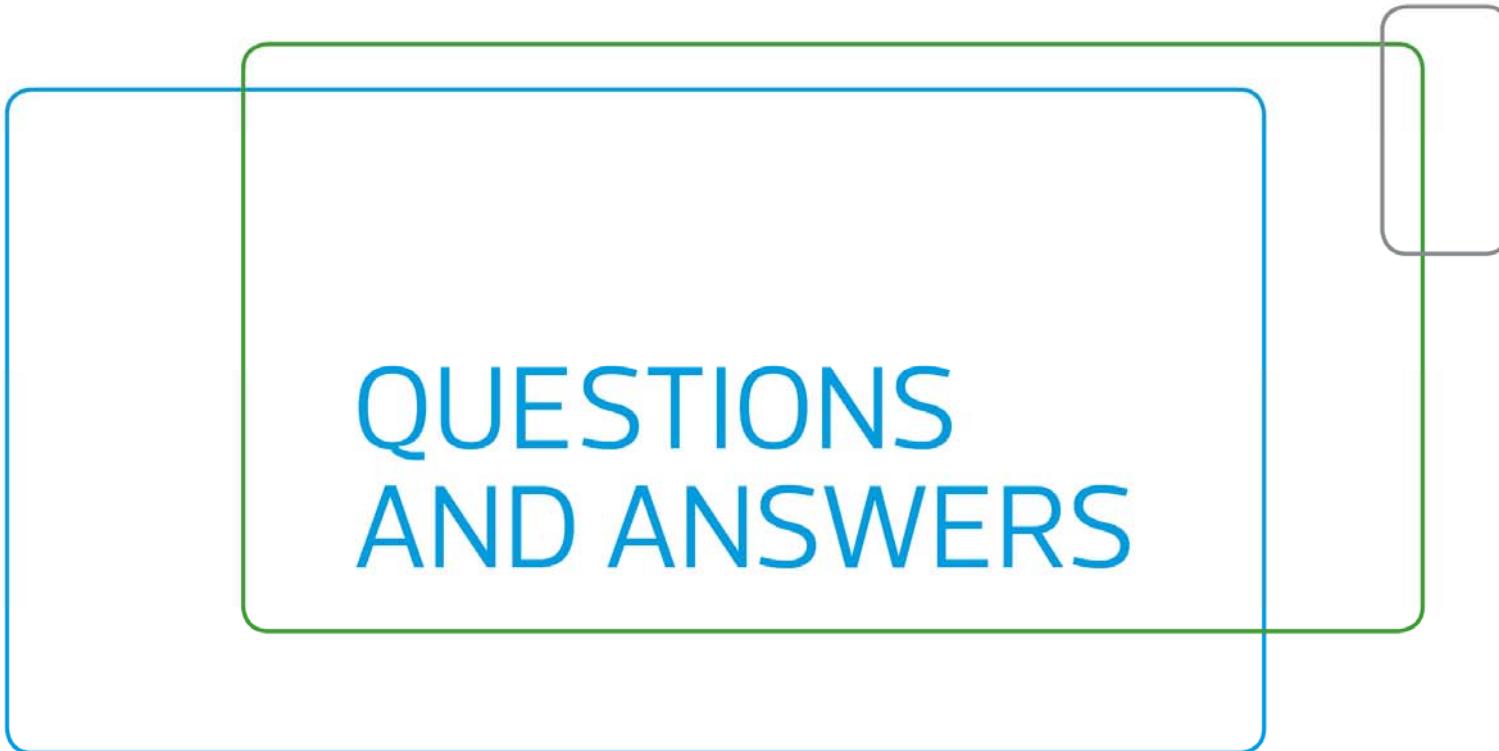
Mature (M)  
 Growth (G)  
 Emerging (E)  
 Third Party Solutions (Third Party)  
 Not available (N/A)

# Highlights of OpenAir, SRP and Mavenlink comparison matrix

Company	Oracle	Oracle	Mavenlink
Product	<u>NetSuite OpenAir</u>	<u>NetSuite SRP</u>	<u>Mavenlink</u>
<b>Time and expense Tracking</b>			
Timesheets	(M)	(M)	(M)
Configurable timesheet periods	(M)	N/A	(M)
Time tracker (start/stop time)	(M)	(G)	(M)
Expense reporting	(M)	(M)	(M)
Time off, Vacation, and PTO accruals tracking	(M)	(G) (Suite People)	(M)

# DEMO

“ ”



# QUESTIONS AND ANSWERS